



PHODISO

HOLDINGS LIMITED



COMPANY PROFILE



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Breaking ground since 1989

P*hodiso Holdings Limited established themselves as one of the leading Black Investment companies, currently steering the Health Care Industry in Africa.*

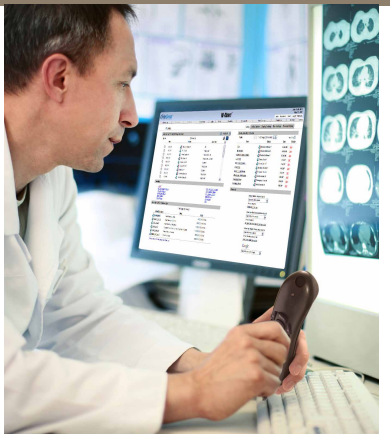
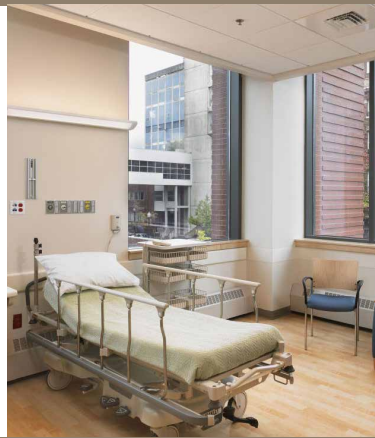
Phodiso Holdings constantly abreast themselves with latest technology, proven business models and secured strategic partners and alliances to grow and maintain the reputable status they have earned in the Health Care industry.

Built on the pillars of honesty, integrity and sustainability Phodiso commits to:

- *Economic benefit to all*
- *Employee safety and health*
- *Community development*
- *Environmental responsibility*
- *Effective leadership and fellowship*

Facing the challenges of affordable health care to all in South Africa, Phodiso Holdings encourages the involvement of all health care professionals and associated industries, to all form part of the investment and to develop an integrated health care industry.

Through well developed and researched alliances Phodiso has handpicked partners, who have extensive experience and knowledge in the Information Technology industry, offering electronic hospital recording and management systems as well as the best of architect and engineering consulting services responsible for the building of most hospitals in South Africa.



Board of Directors

Phodiso is led by professionals whose expertise lies in the planning, analyses, development and implementation of well-planned business objectives. Directors who understand the challenges of health care, not just in South Africa but also across the borders of our country.

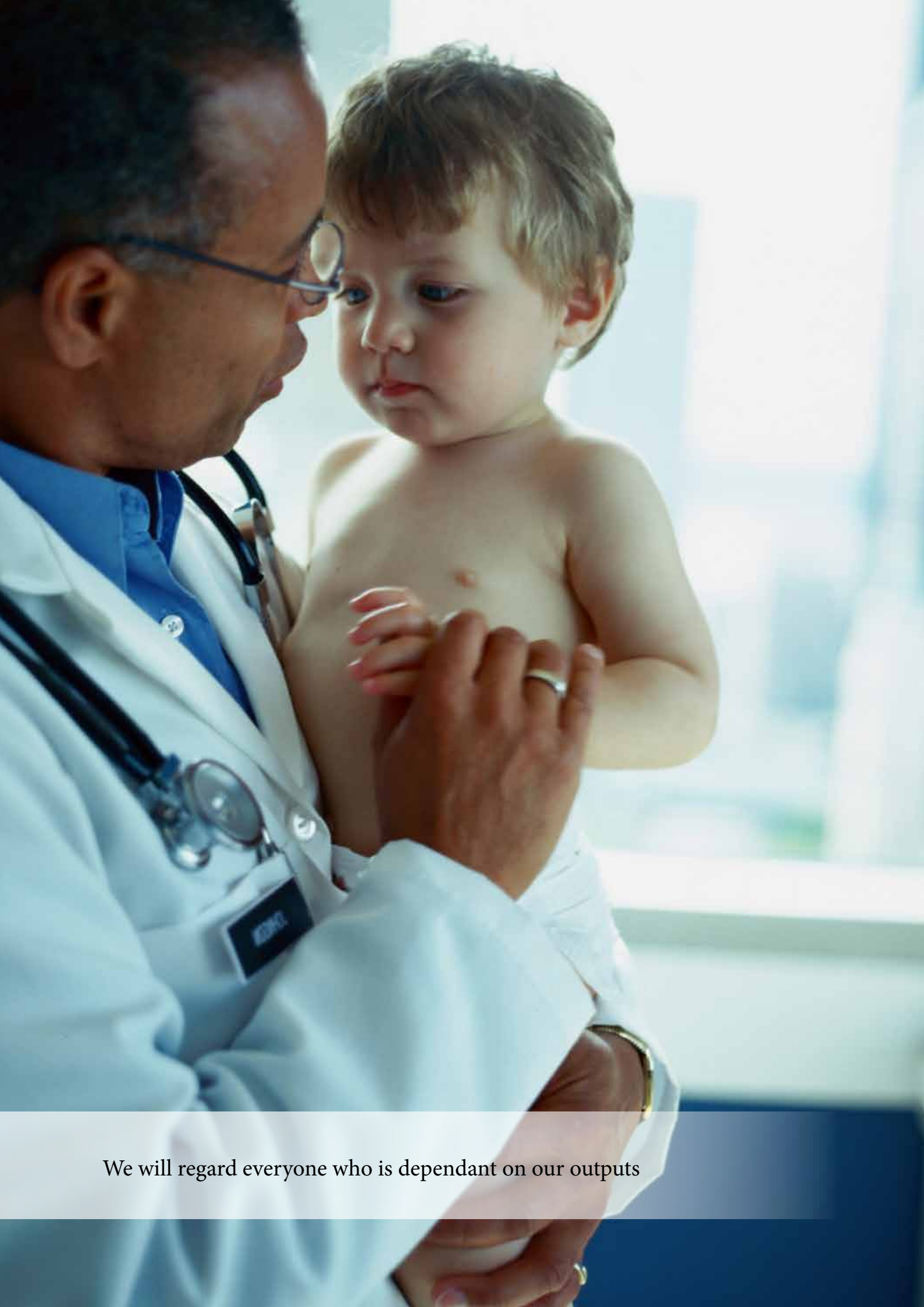
- *Matlala N.S. – Group Executive Chairman*
- *Lenong D. – Managing Director*
- *Dvornak N. – Non-Executive Director*
- *Kuzwayo C.T. – Non-Executive Director*
- *Makaba M.K. – Non-Executive Director*
- *Sizani T.S.L. – Non-Executive Director*
- *Moja M.E.F. – Non-Executive Director*
- *Kuhn A. – Group Accountant*

Our Pledge to you and the industry

As one of the leaders in the industry we will maintain our focus to offer all citizens quality health care in South Africa and in Africa, thereby persistently attracting sustainable investment opportunities for the benefit of all, and to grow our share in the industry through our intellectual property and financial resources.

As a Group, we commit to respect all stakeholders and to care for their interests in an ethical manner at all times.

- *We will respect the individual and work towards the maximum potential of our industry.*
- *In our behavior, we will regard everyone who is dependent on our outputs as our clients.*
- *We will set objectives and give regular performance feedback.*



We will regard everyone who is dependant on our outputs

A track record of sustainability and growth

1992 Phodiso Holdings establish the first ever private hospital, Legae Private Clinic, now known as a Mediclinic in Mabopane north-west of Pretoria.

1997 Phodiso Clinics, Phodiso Home and Hospital Services and Phodiso Medical Management Services established.

2002 Through Phodiso Medical Management Services the company acquires a 34% stake in Faranani Health Solutions Pty Ltd – a national network of general practitioners.

2003 Phodiso Clinics purchases a 2% stake in Curamed Clinics (Medforum, Muelmed, Heart Hospital, Gynaecological Hospital and Kloof) and 37% in Thabazimbi.

2004 Phodiso increases its shareholding to 20.4% in Curamed.

2004 A 49% investment is made in Phodi-Clinic with Mediclinic owning 51%.

2005 Phodi-Clinic buys the Protector Group of hospitals.

2005 A 30% investment is made in Trojan Medical.

2005 Phodiso establishes Phodiso Gaming investments in: a) Sun International, b) ABSA Options via Batho Bonke.

2005 Mpilo 2 is established, Legae Private Hospital is reversed into Mediclinic Corporation Limited and Phodiso obtains a 6.9% share in Mediclinic's 48 private hospitals.

2006 Mediclinic expands its hospital network to 53 including a 49% interest in a private health care group based in Dubai, United Arab Emirates.

2006 Phodiso Clinics increases its shareholding in Curamed to 30.9%.

2006 Phodi-Clinics is awarded the Okavango Hospital licence in the Western Cape.

2006 Phodipharm is established.

2006 Through Phodimed it obtains a 51% stake in Presta Pty Ltd, a manufacturer and supplier of walking aids.

2006 Competition Tribunal approves the acquisition of the protector Group of Hospitals by Phodiclinics.

A track record of sustainability and growth

2006 Phodiso acquired 50,1% shareholding into Presta

2007 Kingsley Centre is sold to interested buyers.

2009 Phodiso Holding's increased shareholding to 90% of Presta.

2010 Phodiso Holding's subsidiary, Mpilo 2, is an SPV with 6.63% stake in Mediclinic Corporation. Mediclinic controlling 52 hospitals in Southern Africa; 14 in Switzerland and 2 in Dubai in addition to 6 clinics in Dubai. It is one of the 3 largest private hospital groups in South Africa and offers comprehensive, cost-effective and high quality hospital services.

Phodi-Clinic which Phodiso Holdings held a majority share from got integrated into Mediclinic International. Phodiso Holdings leadership participation and skills transfer strategies are still today forming an integral part of the Strategic Management of Mediclinic.

2012 Phodiso Holding's was elected the preferred partner for Medihealth (Strata Holdings and Strata Management) in the restructuring of the Administration system.

2012 Phodiso Holding's has entered into negotiations for the acquisition of 85% of Orthomed

2013 Phodiso Holding's proudly acquired 100% of Presta

2013 Phodiso Holding's acquired 90% of Orthomed

2013 Finalization of the acquisition of 35 % of Strata.

Expansion into Africa by means of infrastructure placing, hospital administration, distribution of equipment, as well as acting consultants.



Phodiso cares for others

Phodiso is known for not overseeing the finer detail in the bigger picture. Therefore the importance of Corporate Social Investment carries in the daily activities and planning of the group. Phodiso further encourages all their affiliated companies or strategic partners to get involved in combined social development programmes.

Following its establishment of Legae Private Clinic in 1992, Phodiso initiated and funded the following projects:

- *The first rape crisis clinic fully manned by SAPS members*
- *A vegetable garden project benefiting persons with HIV and AIDS*
- *A Snowflake baking skills development programme and*
- *A Laundry initiative*

Phodiso Trust offers bursaries to successful applicants whose desire is to further their studies in the Health Science Industry at a recognized University.

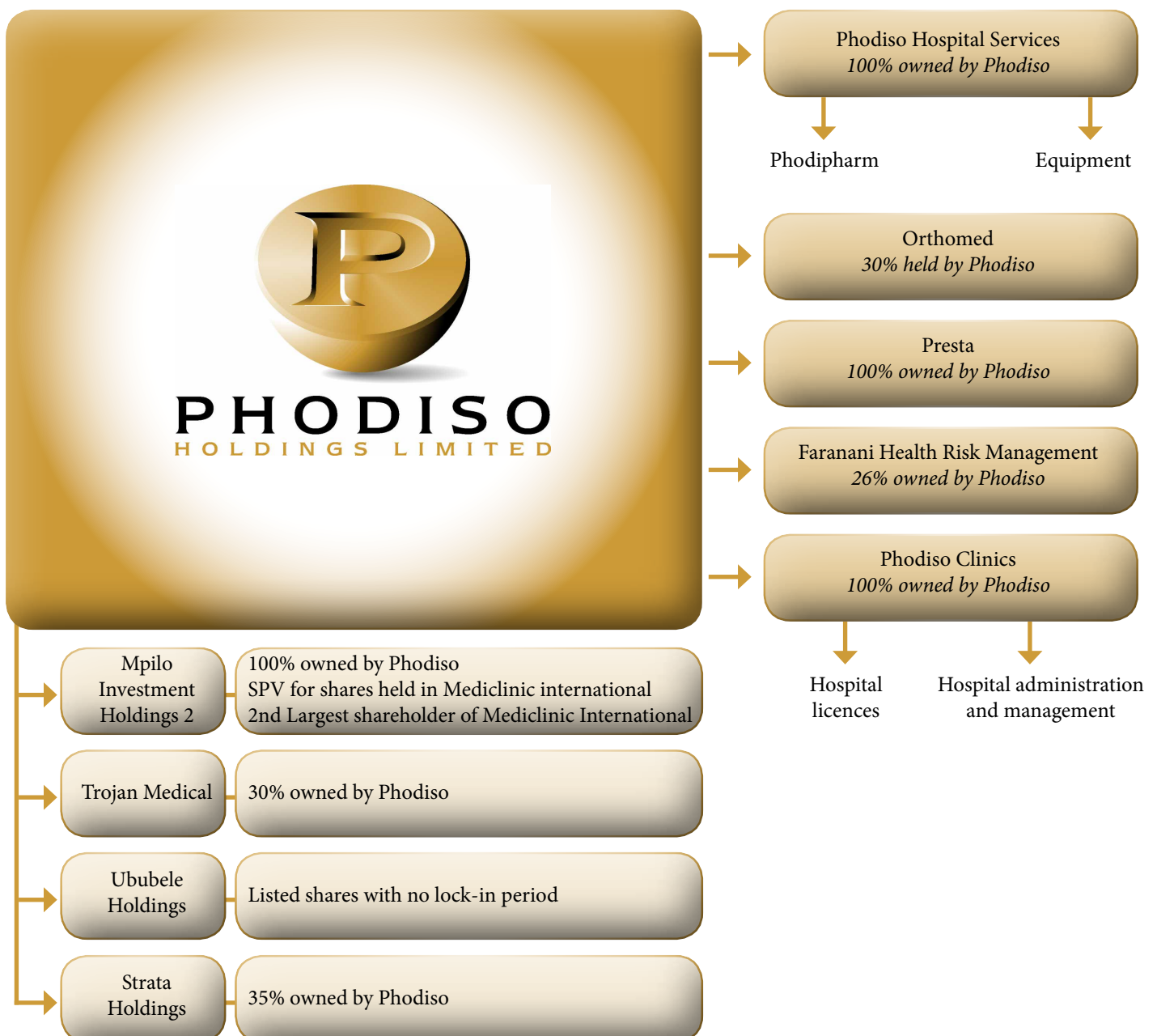




A sustainable footprint of a true leader

Ancored in the soil of Africa, Phodiso is symbolized with the Baobab tree, having deep roots that secure the growth of the company allowing its branches to multiply and to reach the skies, giving shelter to many organisms.

Phodiso Holdings Limited Structure



Subsidiaries

Phodiso Clinics

Phodiso clinics is a subsidiary company managing the interest of the group shares in private hospitals and clinics mainly in association with the Mediclinic International.

- *Medforum*
- *Muelmed*
- *Heart Hospital*
- *Gynaecological Hospital*
- *Kloof Hospital and*
- *Thabazimbi Hospital*

These are hospitals offering modern facilities in its field, an extensive group of specialists, well equipped operating theaters, personal medical care and well maintained wards. These hospitals and clinics are ranked amongst the top in South Africa.

Phodiso Hospital services

As part of the group Phodiso Hospital Services holds as a company a Pharmaceutical wholesalers license, trading in pharmaceuticals, medical equipment and disposals.

Phodiso Hospital Services secures reliable products and services to enhance the performances of the entire medical industry.



Subsidiaries

O*rthomed*

Orthomed offers a full range of products to the Orthotic and Prosthetic Industry together with expert technical support and services. Their extensive stock ranges include acrylics, resins, thermo plastics, foam etc. and will cater for most of your specialized manufacturing needs. The effort to dispatch all orders received the same day make them a preferred service provider in Africa. Their commitment to product excellence and customer satisfaction continues to be their ultimate goal.

P*resta*

Presta (Pty) Ltd is a South African company founded in 1961 and over a period developed from a small modest operation into a well-respected market leader in the field of manufacturing and supplying of disability products and wheelchairs. They have branches in Pretoria, Cape Town and Durban.

In 2009 Presta became a BEE company with 90% of its shares being purchased by Phodiso Holdings Limited, as well as 10% by their staff. As of 2013 Phodiso has increased its shareholdings to 100%.

Presta is a key supplier to Government (in all nine provinces) and also provides a focused service to the private sector.

F*aranani Solutions and Risk Management*

Faranani Health Solutions Ltd is a healthcare delivery network company whose business is to provide solutions to the question of affordability and accessibility of quality healthcare, particularly for the massive population currently outside the medical aid industry in the country.

A unique healthcare corporate entity managed and owned by doctors, empowering the doctor through the Faranani Provider Network, to utilize the collective skills of healthcare professionals.

Strategic Partners - where Phodiso holds shares

M*pilo Investment 2*

Mpilo, an SPV, which holds shares in the second largest hospital group namely Mediclinic, a JSE listed group with 52 hospitals in South Africa , Namibia, Dubai and Switzerland.

T*rojan Medical*

Trojan is a well-known authorized distributor of medical supplies and equipment to most hospitals and clinics in South Africa. Their range of products, are sourced from across the world and ensure the latest technology and inventions are made available to hospitals, clinics and medical rooms in South Africa. Phodiso holds significant shares in this successful company and is proud to be associated with them since 2001.

U*bubele Holdings*

Ububele Holdings Limited is a JSE, AltX listed South African holding company, with the stated objective of becoming the business partner of choice in Africa providing lucrative investment opportunities in agricultural related sectors. Phodiso Holdings owns a significant share in this successful company.

S*trata*

Strata is proud to provide sustainable healthcare solutions to leading medical aids in Southern Africa. Strata believes in mutually beneficial partnerships with all healthcare professionals providing health risk management services and the combination of client-centricity and expertise.

Phodiso holds a significant share in Strata which administers leading medical schemes such as Medihelp.



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